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66 - 287

20 January 1966

**MEMORANDUM FOR: Director of National Estimates**

Sherman:

Attached is a paper setting forth certain recommendations and principles pertaining to the organization of the Board and Office of National Estimates and working arrangements between Board and Office and the DD/I. It was, as you recall, the paper which served as the basis for my discussions with you and the Deputy Director for Intelligence on 18 January. At that meeting we all agreed on the points set forth in the attached statement.

The principles reflected in the attached are embodied in a Headquarters Notice which will be formally disseminated within the Agency in the next day or so. I am attaching an advance copy of this Notice so that you can feel free to inform your immediate staff of the decisions which have been made. The DCI and DDCI have approved these decisions.

A copy of this memorandum has been sent to the Deputy Director for Intelligence.

/s/

L. K. White

**Attachments**

O/ExDir/HKnoche:blp (19 Jan 66)

**Distribution:**

Original - Addressee w/atts  
1 - Executive Director w/cy atts  
 1 - ER w/cy atts  
1 - O/ExDir (Knoche) ~~w/cy atts~~

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RECOMMENDATIONS

- a. That both the Board and Office of National Estimates be removed from the DD/I organization and be made an independent component directly subordinate to the DCI.
- b. That the Director of National Estimates continue to be the Chairman of the Board of National Estimates.
- c. That the members of the Office of National Estimates continue to be members of the Intelligence Career Service.
- d. That the Director look to the Director of National Estimates for the preparation of important papers which are clearly estimative in character and to the DD/I for other substantive intelligence reports.

Agency issuances implementing these recommendations should include these points:

- a. The Board of National Estimates is the DCI's instrument for the production of National Estimates; its chairman reports directly to the DCI on substantive matters; but substantive consultation with the DD/I is expected to be close and continuous; and the DD/I is expected to advise the DCI regarding the substance of all finished intelligence.
- b. The DD/I is responsible for providing proper staffing of the Office of National Estimates and for insuring the free and full substantive and analytical support of Board projects by the DD/I production area.

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1. Effective immediately, the Board and Office of National Estimates are established as a component reporting directly to the Director of Central Intelligence.
2. The Board of National Estimates continues as the Director's instrument for the production of National Intelligence Estimates, and the Director of National Estimates will continue to be Chairman of the Board. The Chairman and the Board will report directly to the Director on substantive estimative matters. The Director of National Estimates will maintain close and substantive consultation with the Deputy Director for Intelligence, who will continue to serve as advisor to the Director regarding the substance of all finished intelligence. The Deputy Director for Intelligence will continue to ensure substantive and analytical support for the work of the Board of National Estimates.
3. The members of the Office of National Estimates will continue to be members of the Intelligence Career Service. The Deputy Director for Intelligence, in consultation with the Director of the Office of National Estimates, will be responsible for meeting the staffing needs of the Office of National Estimates.

FOR THE DIRECTOR OF CENTRAL INTELLIGENCE:

R. L. BANNERMAN  
Deputy Director  
for Support

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